

# **IBI GROUP INC.**

# Interim Condensed Consolidated Statement of Financial Position (unaudited)

(thousands of Canadian dollars)	Notes	Sep	tember 30, 2011	Dec	ember 31, 2010
Assets					
Current Assets					
Cash and cash equivalents	6	\$	2,606	\$	3,662
Accounts receivable	6,10	•	150,401	•	134,038
Work in process	6		116,613		90,884
Prepaid expenses and other current assets			7,479		6,375
Total Current Assets		\$	277,099	\$	234,959
Property and equipment			7,615		6,335
Intangible assets			33,615		28,198
Goodwill			169,972		157,748
Deferred tax assets	7		8,728		11,013
Total Assets		\$	497,029	\$	438,253
Liabilities and Equity Liabilities					
Current Liabilities					
Accounts payable and accrued liabilities	14	Φ.	54.404	Φ.	F0 F40
Due to related parties	8	\$	54,124	\$	52,542
Notes payable	14		20,000		26,000
Deferred revenue	14		14,054		11,046
Term debt	6		17,644		12,943
Trust units liability	6		-		34,650
	U		4.570		600
Income taxes payable Dividends payable			4,579		2,115
			1,195		0.000
Distributions payable  Total Current Liabilities		\$	1,340 112,936	\$	2,393 142,289
		Ψ	112,930	Ψ	142,203
Notes payable	14		6,362		2,784
Unrealized interest rate swap losses	6,10		180		628
Long-term debt	6		78,333		47,906
Convertible debentures	6		110,796		58,658
Convertible debentures - embedded derivative	6		-		2,646
Trust units liability	6		-		174,010
Deferred tax liabilities			14,380		12,238
Exchangeable interest liability	6		-		67,899
Total Liabilities		\$	322,987	\$	509,058
Equity					
Shareholders' Equity					
Share capital	9		175,561		-
Deficit			(70,532)		(66,847)
Convertible debentures - equity component	6		5,852		-
Accumulated other comprehensive loss			(2,301)		(3,958)
Total Shareholders' Equity		\$	108,580	\$	(70,805)
Non-controlling interest	9		65,462		
Total Equity		\$	174,042	\$	(70,805)
Total Liabilities and Equity		\$	497,029	\$	438,253

**IBI GROUP INC.** Interim Condensed Consolidated Statement of Comprehensive Income (unaudited)

			Three mor	nths	ended		Nine months ended				
(thousands of Canadian dollars, except per		Sept	ember 30,	Se	ptember 30,	Sep	tember 30,	Sep	tember 30,		
share amounts)	Notes		2011		2010		2011		2010		
Revenue		\$	84,265	\$	76,770	\$	244,351	\$	214,635		
Salaries, fees and employee benefits			57,032		50,942		165,266		145,484		
Rent	8,12		5,081		4,615		14,840		13,113		
Other operating expenses	7,14		9,358		8,650		27,654		23,853		
Foreign exchange loss	10		77		131		361		14		
Amortization of intangible assets			1,730		1,872		5,510		5,768		
Amortization of property and equipment			934		1,003		2,486		2,734		
Impairment of financial assets	6		411		877		831		1,827		
•			74,623		68,090		216,948		192,793		
Operating Income		\$	9,642	\$	8,680	\$	27,403	\$	21,842		
Interest expense, net	10,13		3,547		2,816		10,095		7,493		
Other finance costs (income)	13		391		20,644		1,094		(24,955)		
Finance Costs (Income)		\$	3,938	\$	23,460	\$	11,189	\$	(17,462)		
Current tax expense	7		1,503		2,089		4,703		3,648		
Deferred (recovery) tax expense	7		(497)		(987)		1,733		(1,669)		
Income taxes		\$	1,006	\$	1,102	\$	6,436	\$	1,979		
Net Income (loss) for the Period		\$	4,698	\$	(15,882)	\$	9,778	\$	37,325		
Other comprehensive income (loss)											
Income (loss) on translating financial											
statements of foreign operations			3,715		(543)		2,295		(1,110)		
Other comprehensive income (loss), net of			3,713		(343)		2,200		(1,110)		
tax			3,715		(543)		2,295		(1,110)		
Total Comprehensive Income		\$	8,413	\$	(16,425)	\$	12,073	\$	36,215		
Net income attributable to:											
Owners of the Company		æ	2.207	Φ		ф	7.040	Φ			
Owners of the Fund		\$	3,387	\$	- (4E 000)	\$	7,049	\$	27 225		
Non-controlling interests	9		1 211		(15,882)		2 720		37,325		
Net income for the period	3	\$	1,311 4,698	\$	(15,882)	\$	2,729 9,778	\$	37,325		
Net moone for the period		Ψ	4,090	φ	(13,002)	φ	9,776	φ	37,323		
Total comprehensive income attributable											
Owners of the Company		•	0.000	•		•	0.70:	Φ.			
Owners of the Company Owners of the Fund		\$	6,066	\$	(40.405)	\$	8,704	\$	00.045		
	9		- 0.047		(16,425)		- 0.000		36,215		
Non-controlling interests  Total comprehensive income for the period	9	¢	2,347	¢	(16.425)	\$	3,369	Ф	36,215		
. ca. comprehensive meetic for the period		\$	8,413	\$	(16,425)	Φ	12,073	\$	30,∠15		
Earnings per share	0			_		_					
Basic and diluted earnings per share	9	\$	0.2608	\$	-	\$	0.5439	\$	-		

IBI GROUP INC.
Interim Condensed Consolidated Statement of Cash Flows (unaudited)

			Three mon	ths e	nded		Nine mont	hs en	ded
(thousands of Canadian dollars)	Notes	Sep	tember 30, 2011	Sep	tember 30, 2010	Se	eptember 30, 2011	Sep	tember 30, 2010
Cash Flows provided by (used in)									
Operating Activities									
Net income		\$	4,698	\$	(15,882)	\$	9,778	\$	37,325
Items not affecting cash:									
Amortization of property and equipment			934		1,003		2,486		2,734
Amortization of intangible assets			1,730		1,872		5,510		5,768
Net interest expense			3,547		2,816		10,095		7,493
Deferred income taxes	7		(497)		(987)		1,733		(1,669)
Change in fair value of financial			(65)		13,304		(448)		(46,943)
instruments	13								
Distributions included in net income			-		7,131		-		21,423
Interest paid			(3,360)		(2,697)		(9,548)		(7,214)
Income taxes paid			(399)		(632)		(2,887)		(296)
Change in non-cash operating working capital	11		(4,965)		(2,608)		(29,914)		(14,644)
Net Cash provided by (used in) from		\$	1,623	\$	3,320	\$	(13,195)	\$	3,977
Operating Activities									
Cash Flows from Financing Activities									
Payments on principal of notes payable			(367)		(6,199)		(4,020)		(8,794)
Proceeds from (payments on) principal of term debt			5,890		5,517		(3,810)		427
Dividends paid to shareholders			(3,584)		-		(11,262)		-
Distributions paid to unitholders			-		(5,144)		-		(15,372)
Distributions paid to non-controlling interest			(2,456)		-		(5,136)		-
Distributions paid to holders of			-		(669)		-		(4,719)
exchangeable interest liabilities					(106)		(6,000)		19.016
Advances from (payments to) related parties	8		-		(106)		(6,000)		18,916
Proceeds of issuance of convertible	O				(89)		54,619		25,788
debentures, net of transaction costs	6		_		(03)		54,019		25,700
Net Cash (used in) provided by Financing	- 0	\$	(517)	\$	(6,690)	\$	24,391	\$	16,246
Activities		Ψ	(011)	Ψ	(0,000)	Ψ	21,001	Ψ	10,210
Cash Flows from Investing Activities									
Purchase of property and equipment			(775)		(515)		(1,972)		(1,840)
Acquisitions, net of cash acquired	14		(3,106)		50		(10,514)		(14,237)
Net Cash used in Investing Activities		\$	(3,881)	\$	(465)	\$	(12,486)	\$	(16,077)
Effect of foreign exchange rate			742		(465)		234		(1,174)
fluctuations on cash held	10		142		(400)		234		(1,174)
nuctuations on cash field	10								
Net increase (decrease) in Cash and Cash		\$	(2,033)	\$	(4,300)	\$	(1,056)	\$	2,972
Equivalents									
Cash and cash equivalents, beginning of			4,639		14,212		3,662		6,940
period									
Cash and Cash Equivalents, End of Period		\$	2,606	\$	9,912	\$	2,606	\$	9,912

IBI GROUP INC.
Interim Condensed Consolidated Statement of Changes in Equity (unaudited)

			Three mor	nths e	ended		Nine mon	tns ei	nded
(thousands of Canadian dollars)	Notes	Sep	tember 30, 2011	Sep	otember 30, 2010	Sep	tember 30, 2011	Sep	tember 30, 2010
(Indusarius di Cariadiani dollars)	140163		2011		2010		2011		2010
Share Capital									
Share capital, beginning of period		\$	175,561	\$	_	\$	-	\$	-
Issuance upon conversion from trust to		•	-,	•		,		•	
corporation	6		-		-		174,610		-
Shares issued from treasury	9		_		-		951		_
Share Capital, End of Period		\$	175,561	\$	-	\$	175,561	\$	-
Deficit									
Deficit, beginning of period		\$	(70,335)	\$	(69,486)	\$	(66,847)	\$	(122,693)
Net income attributable to owners of the		Ψ	(70,555)	Ψ	(09,400)	Ψ	(00,047)	Ψ	(122,033)
Company			3,387		_		7,049		_
Net (loss) income attributable to owners			3,307		_		7,043		_
of the Fund			_		(15,882)		_		37,325
Dividends declared to shareholders			(3,584)		(13,002)		(10,734)		37,323
Deficit, End of Period		\$	(70,532)	\$	(85,368)	\$	(70,532)	\$	(85,368)
		Ψ	(10,002)	Ψ	(00,000)	Ψ	(10,002)	Ψ	(00,000)
Convertible Debentures - Equity									
Component									
Convertible debentures, beginning of									
period		\$	5,852	\$	-	\$	-	\$	-
Reclassification upon conversion from									
trust to corporation			-		-		2,646		-
Issuance of convertibles debentures			-		-		3,206		-
Convertible Debentures, End of Period		\$	5,852	\$	-	\$	5,852	\$	-
Accumulated Other Comprehensive									
Loss									
Accumulated other comprehensive loss,									
beginning of period		\$	(4,980)	\$	(567)	\$	(3,958)	\$	-
Other comprehensive income (loss)			, ,		,		( , ,		
attributable to shareholders			2,679		(543)		1,657		(1,110)
Accumulated Other Comprehensive			•		, ,		•		
Loss, End of Period		\$	(2,301)	\$	(1,110)	\$	(2,301)	\$	(1,110)
Total Shareholders' Equity (Deficit)		\$	108,580	\$	(86,478)	\$	108,580	\$	(86,478)
Non-controlling Interest									
Non-controlling interest, beginning of									
period		\$	65,348	\$	_	\$	_	\$	_
Reclassification upon conversion from a		*	/	*		7		*	
trust to a corporation			_		_		67,899		_
Total comprehensive income attributable							2.,000		
to non-controlling interests	9		2,347		_		3,369		_
Distributions			(2,233)		-		(5,806)		_
Non-controlling Interest, End of Period		\$	65,462	\$	-	\$	65,462	\$	-
Total Equity, End of Period		\$	174,042	\$	(86,478)	\$	174,042	\$	(86,478)

# IBI GROUP INC.

# **Notes to the Unaudited Interim Condensed Consolidated Financial Statements**

(In thousands of Canadian dollars, except per share amounts)

#### NOTE 1: ORGANIZATION AND DESCRIPTION OF THE BUSINESS

IBI Group Inc. (the "Company") is a company incorporated pursuant to the provisions of the Canada Business Corporations Act (the "CBCA") on June 30, 2010 and became the successor to IBI Income Fund (the "Fund"), an unincorporated, open-ended limited purpose trust established under the laws of Ontario.

The Fund was created on July 23, 2004 to indirectly acquire the outstanding Class A partnership units of IBI Group, a general partnership formed under the laws of the Province of Ontario that carries on business. IBI Group also issued Class B partnership units to IBI Group Management Partnership (the "Management Partnership"), the entity that carried on the operations of the Fund prior to its acquisition by the Fund.

The Fund completed a conversion from an income trust to a corporate structure by way of a court-approved Plan of Arrangement under the CBCA on January 1, 2011 (the "Arrangement"). Pursuant to the Arrangement, holders of Fund Units received one Common Share of the Company for each Fund Unit held. In conjunction with the Arrangement, the Fund and IBI Holding Trust were wound-up effective January 1, 2011. As a result of the Arrangement, the Company now owns, directly or indirectly, the limited partnership units of IBI Group L.P. and the Class A Units of IBI Group as well as the common shares of IBI GP Holdings Limited and IBI GP Limited.

As at September 30, 2011, the Management Partnership holds 5,025,778 Class B partnership units representing 27.9% of the issued and outstanding units of IBI Group and, with affiliated partnerships, 3,262,249 common shares of the Company, representing a total ownership of approximately 46.0% of the Company. The Management Partnership also holds 5,025,778 non-participating voting shares of the Company, which together with the 3,262,249 common shares of the Company held by the Management Partnership and affiliated partnerships, represents approximately 46.0% of the voting shares of the Company on a partially diluted basis, assuming the exchange of the Class B partnership units for common shares of the Company.

Through IBI Group, the Company is an international, multi-disciplinary provider of a broad range of professional services focused on the physical development of cities. IBI Group's business is concentrated in four main areas of development, being urban land, building facilities, transportation networks and systems technology. The professional services provided by IBI Group include planning, design, implementation, analysis of operations and other consulting services related to these four main areas of development.

The common shares of the Company are listed on the Toronto Stock Exchange under the symbol "IBG". The Company's registered head office is 230 Richmond Street West, 5th Floor, Toronto Ontario, M5V 1V6.

#### **NOTE 2: STATEMENT OF COMPLIANCE**

# (a) Statement of Compliance

These unaudited interim condensed consolidated financial statements of the Company and its subsidiaries (the "consolidated group") have been prepared in accordance with IAS 34, *Interim Financial Reporting*, using accounting policies consistent with the International Financial Reporting Standards ("IFRS"), as issued by the International Accounting Standards Board ("IASB") and International Financial Reporting Interpretations Committee ("IFRIC"). Certain information and footnote disclosures which are considered material to the understanding of the Company's interim financial statements and which are normally included in annual financial statements prepared in accordance with IFRS are provided in these notes. The interim condensed consolidated financial statements do not include all of the information required for full annual financial statements.

These interim condensed consolidated financial statements have been prepared in accordance with the accounting policies that the Company expects to adopt in its first IFRS annual consolidated financial statements for the year ended December 31, 2011. Those accounting policies are based on the IFRS standards and IFRIC interpretations that the Company expects to be applicable at that time. The policies set out below were consistently applied to all the periods presented unless otherwise noted.

The consolidated financial statements of the Company's predecessor, the Fund, were previously prepared in accordance with Pre-changeover Accounting Standards ("PCAS") under Canadian Generally Accepted Accounting Principles ("Canadian GAAP"). PCAS differs in many areas from IFRS and as a result, certain accounting, valuation and consolidation methods previously applied in the Fund's PCAS financial statements have been amended in order to be compliant with IFRS. 2010 comparative balances have been restated to reflect these adjustments. Reconciliations and explanations of how the transition to IFRS has affected the reported financial position, financial performance and cash flows of the consolidated group is provided in note 16.

## (b) Basis of measurement

These interim condensed consolidated financial statements were prepared on a going concern basis. Amounts are recorded under the historical cost convention, except for certain financial liabilities measured at fair value through profit or loss ("FVTPL").

# (c) Functional and presentation currency

These interim condensed consolidated financial statements are presented in Canadian dollars, which is the currency of the primary economic environment in which the Company and its Canadian subsidiaries, including IBI Group, operate (the "functional currency").

#### (d) Critical accounting estimates and judgments

The preparation of these interim condensed consolidated financial statements in accordance with IAS 34 requires management to exercise judgment and make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses for the period covered by the interim condensed consolidated financial statements.

The areas involving a higher degree of judgment or complexity, or areas where assumptions and estimates are significant to the financial statements are:

- · Valuation of work in process;
- Determining of allowance for doubtful accounts receivable;
- · Determining deferred revenue;
- Establishing fair values for work in process, and identifiable property, equipment and intangible assets acquired in business combinations (see note 14);
- Determining probable future utilization of tax loss carryforwards;
- Selecting inputs, including fair value multiples, discount rates, and forecasts used in calculating the recoverable amount for testing impairment of non-financial assets; and
- Measuring fair value of financial instruments (see note 6).

#### NOTE 3: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies followed by the Company have been applied consistently to all periods presented in these interim condensed consolidated financial statements. Please refer to Note 3 of the unaudited March 31, 2011 condensed consolidated interim financial statements of IBI Group Inc. for the summary of significant accounting policies, available on www.sedar.com.

#### **NOTE 4: IFRSs NOT YET ADOPTED**

#### (a) IFRS 7 - Financial Instruments - Disclosures

On October 7, 2010, the IASB issued amendments to IFRS 7, *Financial Instruments: Disclosures*, which increase the disclosure requirements for transactions involving the transfer of financial assets. This amendment is effective for annual periods beginning on or after July 1, 2011 and therefore the Company will apply the amendment to its first interim condensed consolidated financial statements in 2012. The Company is currently assessing the effects of the amendments.

# (b) IAS 12 - Deferred tax

On December 20, 2010 the IASB issued amendments to IAS 12, *Income Taxes* ("IAS 12"), that introduce an exception to the general measurement requirements of IAS 12 in respect of investment properties measured at fair value, effective for annual periods beginning on or after January 1, 2012. The Company does not hold investment property and does not plan to in the future, therefore the amendment to the standard will likely not affect its financial reporting.

#### (c) IFRS 13 - Fair Value Measurement

In May 2011, the IASB issued IFRS 13, *Fair Value Measurement* ("IFRS 13") which provides a revised definition of fair value, establishes a framework for measuring fair value and sets out disclosure requirements for when fair value measurement is required or permitted under IFRS. IFRS 13 is effective for annual periods beginning on or after January 1, 2013 with early adoption permitted, and will be effective for the year ending December 31, 2013. The Company has not yet determined the impact of IFRS 13 on its financial statements.

# (d) IAS 19 - Employee Future Benefits

In June 2011, the IASB amended IAS 19, *Employee Benefits* ("IAS 19"). The main amendments include the requirement to immediately recognize actuarial gains and losses in Other Comprehensive Income ("OCI"), the replacement of the calculation of both the expected return on the plan assets and the interest cost of the pension obligation with the interest cost on the net deficit, the clarification on specific measurement issues, and enhanced disclosure requirements. The amendments are effective for annual periods beginning on or after January 1, 2013 with early adoption permitted, and will be effective for the year ending December 31, 2013. The Company does not have actuarial gains and losses or perform pension accounting, and does not plan to in the near future, therefore the amendment to the standard will likely not affect its financial reporting.

## (e) IAS 1 - Presentation of Financial Statements

In June 2011, the IASB amended IAS 1, *Presentation of Financial Statements* ("IAS 1") to require the grouping together of OCI items that may be reclassified to the Statement of Earnings within OCI. The amendment is effective for annual periods beginning on or after July 1, 2012, and will be effective for the year ending December 31, 2013. The Company has not yet determined the impact of this amendment on its financial statements.

#### (f) Other accounting standards to be adopted for the years beginning on or after January 1, 2013

A number of new standards, and amendments to standards and interpretations, are not yet effective for the period ending December 31, 2011, and have not been applied in preparing the interim condensed consolidated financial statements. These standards become effective for the 2013 fiscal year and the extent of their impact on the consolidated financial statements of the Company has not yet been assessed. The new standards that have been issued are IFRS 9, *Financial Instruments*, which is expected to impact the classification and measurement of financial assets; IFRS 10, *Consolidated Financial Statements*, establishing principles for the presentation and preparation of consolidated financial statements; IFRS 11, *Joint Arrangements*, which sets out principles for the financial reporting of joint arrangements; and finally, IFRS 12, *Disclosure of Interests in Other Entities*, to address an interest in a subsidiary, a joint arrangement, as associate or an unconsolidated structured entity.

## **NOTE 5: SEGMENT INFORMATION**

The Company is an international, multi-disciplinary provider of a broad range of professional services focused on the physical development of cities. The Company considers the basis on which it is organized, including geographic areas and service offerings, in identifying its reportable segments.

#### (a) Operating segments

Operating segments of the Company are defined as components for which separate financial information is available that is evaluated regularly in allocating resources and assessing performance.

The Company has one operating segment, consulting services. These services are provided throughout Canada, the U.S., and internationally.

# (b) Geographic segments

The following table demonstrates certain statement of financial position information line items segmented geographically as at September 30, 2011, with comparatives as at September 30, 2010:

	As at September 30, 2011									
		Canada		U.S.	Int	ernational		Total		
Property and equipment	\$	4,557	\$	1,756	\$	1,302	\$	7,615		
Intangibles		20,487		9,235		3,893		33,615		
Goodwill		138,147		22,084		9,741		169,972		
Total assets	\$	431,641	\$	24,157	\$	41,231	\$	497,029		

	As at September 30, 2010									
		Canada		U.S.	In	ternational		Total		
Property and equipment	\$	4,539	\$	1,244	\$	1,150	\$	6,933		
Intangibles		20,395		3,343		4,919		28,657		
Goodwill		133,902		13,463		10,826		158,191		
Total assets	\$	385,858	\$	13,857	\$	48,975	\$	448,690		

The following table demonstrates certain information contained in the statement of comprehensive income segmented geographically for the three and nine months ended September 30, 2011, with comparatives for the three and nine months ended September 30, 2010. The unallocated amounts pertain to expenses relating to convertible debentures, taxes, and non-cash finance costs incurred by the Company and the Fund.

	Three months ended September 30, 2011												
	_	nallocated orate costs	Canada	U.S.		International	Total						
Revenues	\$	-	\$	53,923	\$	19,042	9	\$ 11,300	\$	84,265			
Net income for the period	\$	(1,955)	\$	4,980	\$	(730)	9	\$ 2,403	\$	4,698			

			Nin	ie months e	ende	ed Septemb	er	30, 2011			
	_	Jnallocated orate costs		Canada		U.S.		nternational		Total	
	Согр	Urale Cusis		Cariaua		0.3.		niemalionai		TOlai	
Revenues	\$	-	\$	155,789	\$	54,793	\$	33,769	\$	244,351	
Net income for the period	\$	(8,717)	\$	11,861	\$	131	\$	6,503	\$	9,778	
		Three months ended September 30, 2010									
	Unallocated Fund income			Canada		U.S.	U.S. Interna			Total	
Revenues	\$	-	\$	43,776	\$	20,439	\$	12,555	\$	76,770	
Net loss for the period	\$	(22,912)	\$	4,557	\$	747	\$	1,726	\$	(15,882)	
			Nin	e months e	ende	ed Septemb	er	30, 2010			
		Unallocated Fund income Canada U.S. Inter								Total	
	- 10	and income		Cariaua		0.0.		nternational		Total	
Revenues	\$	-	\$	131,481	\$	57,140	\$	26,014	\$	214,635	
Net income for the period	\$	16,147	\$	14,049	\$	1,427	\$	5,702	\$	37,325	

# **NOTE 6: FINANCIAL INSTRUMENTS**

# (a) Indebtedness

On July 29, 2011, IBI Group closed a new five year \$120,000 credit facility (the "Revolver Facility") with an \$80,000 million accordion feature. This reflects the policy of the Company to use bank debt for operating purposes and for interim financing for acquisitions. The availability of each of the credit facilities is subject to compliance with certain financial and other covenants. The credit facilities mature on December 31, 2014.

The new facility replaced the previous \$150,000 million credit facility which was to mature August 31, 2012, consisting of a \$10,000 million swing facility (the "Swing Facility"), an \$80,000 million term facility (the "Term Facility"), and a \$60,000 million revolver facility (the "Revolver Facility").

The new credit facility is a revolving facility to be used by IBI Group (a) to repay existing bank debt, (b) for working capital purposes, (c) to normalize distributions to holders of Class A Units and Class B Units, (d) to finance the payment by the borrower of the remaining acquisition payments and (e) to finance permitted acquisitions (which for certainty, shall not include any hostile take-over bid). As at September 30, 2011, IBI Group had borrowings of \$79,705 under the Revolver Facility, compared

with \$4,650 under the Swing Facility and \$30,000 of borrowings under the Revolver Facility as at December 31, 2010.

The Term Facility was a non-revolving facility used by IBI Group to repay existing Debt to the lender. The new credit facility does not contain a Term Facility. Borrowings under the Term Facility was \$48,865 as at December 31, 2010.

Transaction costs associated with modifications of these facilities are capitalized against the long-term debt balance on the statement of financial position and expensed under the effective interest method. If the terms of a debt instrument are modified substantially, the transaction is accounted for as an extinguishment of the old debt instrument. Any capitalized transaction costs associated with the old debt instrument must be written off in the fiscal period. The unamortized costs as at June 30, 2011 relating to the old credit facility was \$812. Of these costs, \$406 have been expensed in the three months ended September 30, 2011. The remaining \$406 will be expensed during the three months ended December 31, 2011. These expenses are classified as other finance costs on the statement of comprehensive income.

As at September 30, 2011, \$982 in transaction costs incurred in relation to the modification of the terms of the new credit facility have been capitalized. Of these costs, \$16 has been expensed in the three and nine months ended September 30, 2011 as other finance costs on the statement of comprehensive income.

As at September 30, 2011, the total balance of unamortized transaction costs was \$1,372 (December 31, 2010 - \$959). The net long-term debt after transaction costs on the statement of financial position was \$78,333 as at September 30, 2011 (December 31, 2010 - \$47,906).

In addition, a bid bond guarantee facility (the "Bid Bond Facility") of up to USD \$20,000 continues to be made available to IBI Group to be used by IBI Group to meet certain project requirements calling for the issuance of bid bonds to international customers. As at September 30, 2011, IBI Group had issued bid bonds in the amount of 10,534 (December 31, 2010 – 9,293) under the Bid Bond Facility.

Guarantees from certain subsidiaries of IBI Group as well as IBI Group Architects (Ontario), and a first ranking security interest in all of the assets of IBI Group and the guarantors, subject to certain permitted encumbrances, have been pledged as security for the indebtedness and obligations of IBI Group under the Operating Facility, the Term Facility and the Bid Bond Facility. The indebtedness secured by these security interests will rank senior to all other security over the assets of IBI Group and the guarantors, subject to certain permitted encumbrances.

Advances under these credit facilities bear interest at a rate based on the Canadian dollar or United States dollar prime rate, LIBOR or banker's acceptance rates, plus, in each case, an applicable margin. The Bid Bond Facility is only available by way of letters of credit or letters of guarantee.

Cash balances, which the Company has the ability and intent to offset, are used to reduce reported bank indebtedness when required.

#### (b) Derivatives

As at September 30, 2011, the Company had a total of \$60,000 (December 31, 2010 - \$24,000) notional amounts of interest-rate swap agreements outstanding with a fair value of the swap liability of \$180 (December 31, 2010 - \$628). The terms of these swaps correspond to the terms of the underlying interest payments on the term facility, which represents economic hedge of the risks.

The interest rate swaps are not designated by the Company as hedges; therefore, the unrealized gains or losses relating to this derivative financial instrument are recorded in income as other finance income (costs) and in the consolidated statements of financial position as a financial liability or asset.

In April 2006, the Company entered into a \$10,000 notional amount interest rate swap agreement that matured on June 30, 2011. This swap agreement had the effect of converting the variable interest rate on US\$10,000 of the Company's revolving credit facility, based on a LIBOR rate, into a fixed interest rate of 4.84%. On the date that the interest rate swap contract matured, June 30, 2011, a gain of \$88 was recorded in income as other finance income.

In January 2007, the Company entered into a \$14,000 notional amount interest rate swap agreement due to mature on December 31, 2011. This swap agreement had the effect of converting the variable interest rate on US\$14,000 of the Company's revolving credit facility, based on a LIBOR rate, into a fixed interest rate of 4.84%. The fair value of the interest rate swap, estimated using third-party market indicators and forecasts at September 31, 2011, was a gain of \$124.

In August 2011, the Company entered into a \$14,000 notional amount interest rate swap agreement due to mature on September 30, 2012. This swap agreement had the effect of converting the variable interest rate on \$14,000 of the Company's revolving credit facility, based on a LIBOR rate, into a fixed interest rate of 0.94%. The fair value of the interest rate swap, estimated using third-party market indicators and forecasts at September 31, 2011, was a gain of \$13.

In August 2011, the Company entered into a \$32,000 notional amount interest rate swap agreement due to mature on September 30, 2012. This swap agreement had the effect of converting the variable interest rate on \$32,000 of the Company's revolving credit facility, based on a LIBOR rate, into a fixed interest rate of 1.03%. The fair value of the interest rate swap, estimated using third-party market indicators and forecasts at September 31, 2011, was a gain of \$42.

#### (c) Convertible debentures

The Company has three series of convertible debentures outstanding as at September 30, 2011.

#### 6.0% Debentures

In conjunction with the prospectus offering that closed January 28, 2011, the Company issued convertible redeemable 6.0% debentures ("6.0% Debentures") due June 30, 2018 totaling \$57,500. Interest on the 6.0% Debentures is payable semi-annually in arrears on June 30 and December 31 in each year commencing June 30, 2011. The 6.0% Debentures are convertible into common shares of the Company at the option of the holder at a conversion price of \$21.00 per share. The 6.0% Debentures are redeemable by the Company at a price of \$1,000 per 6.0% Debenture, plus accrued and unpaid interest, on or after June 30, 2014 and prior to the maturity date (provided that, if the redemption is prior to June 30, 2016, the weighted average trading price of the shares of the

Company on the Toronto Stock Exchange ("TSX") for the 20 consecutive trading days ending five trading days preceding the date on which notice of redemption is given is not less than 125% of the Conversion Price of \$21.00).

The 6.0% Debentures are compound financial instruments and the total proceeds of the offering, less applicable interest costs at the time of issue, were allocated between a liability for the debenture of \$51,591 and equity component for the conversion feature of \$3,206. Capitalized issue costs related to the 6.0% Debentures are prorated between the equity component and debenture, with those recorded against the debenture amortized using the effective interest method. As at September 30, 2011, the liability component is valued at \$51,789. The equity component, an embedded derivative, reflects the value of the conversion option of the 6.0% Debentures at the issuance date.

#### 5.75% Debentures

In conjunction with the prospectus offering that closed April 28, 2010, the Company's predecessor, the Fund, issued convertible redeemable 5.75% debentures ("5.75% Debentures") due June 30, 2017 totaling \$20,000. Interest on the 5.75% Debentures is payable semi-annually in arrears on June 30 and December 31 each year commencing December 31, 2010. Subsequent to the corporate conversion of the Fund to the Company, the 5.75% Debentures are convertible into shares of the Company at the option of the holder at a conversion price of \$20.52 per unit. The 5.75% Debentures are redeemable by the Company at a price of \$1,000 per 5.75% Debenture, plus accrued and unpaid interest, on or after June 30, 2015 and prior to the maturity date (provided that, if the redemption is prior to June 30, 2015, the weighted average trading price of the shares of the Company on the TSX for the 20 consecutive trading days ending five trading days preceding the date on which notice of redemption is given is not less than 125% of the Conversion Price of \$20.52).

For the period ended September 30, 2011, the 5.75% Debentures are recorded as compound financial instruments. The liability component was recorded at fair value on the date of issuance and measured subsequently at amortized cost using the effective interest method over the life of the 5.75% Debentures. As at September 30, 2011, the liability component is valued at \$17,379. The equity component for the conversion feature of \$896 is measured at the fair value on the date of conversion to a corporation. Capitalized issue costs related to the 5.75% Debentures are prorated between the equity component and debenture, with those recorded against the debenture amortized using the effective interest method.

#### 7.0% Debentures

In conjunction with the prospectus offering that closed September 30, 2009, the Fund issued convertible redeemable 7.0% debentures ("7.0% Debentures") due December 31, 2014 totaling \$46,000. Interest on the 7.0% is payable semi-annually in arrears on June 30 and December 31 each year commencing December 31, 2009. The 7.0% Debentures are convertible into shares of the Company at the option of the holder at a conversion price of \$19.17 per share. The 7.0% Debentures are redeemable by the Company at a price of \$1,000 per 7.0% Debenture, plus accrued and unpaid interest, on or after September 30, 2012 and prior to the maturity date (provided that, if the redemption is prior to September 30, 2013, the weighted average trading price of the shares of the

Company on the TSX for the 20 consecutive trading days ending five trading days preceding the date on which notice of redemption is given is not less than 125% of the Conversion Price of \$19.17).

For the period ended September 30, 2011, the 7.0% Debentures are recorded as compound financial instruments. The liability component was recorded at fair value on the date of issuance and measured subsequently at amortized cost using the effective interest method over the life of the 7.0% Debentures. As at September 30, 2011, the liability component is valued at \$41,628. The equity component for the conversion feature of \$1,750 is measured at the fair value on the date of conversion to a corporation. Capitalized issue costs related to the 7.0% Debentures are prorated between the equity component and debenture, with those recorded against the debenture amortized using the effective interest method.

The movement in Convertible Debentures and related embedded derivative for the six months ended September 30, 2011 is as follows:

	Liability component	Embedded derivative (liability)	Equity component	Total
Balance, January 1, 2011 Reclassification upon	\$ 58,658	\$ 2,646	\$ -	\$ 61,304
conversion to a corporation	-	(2,646)	2,646	-
Issuance of convertible				- 4 - 0 -
debentures	51,591	-	3,206	54,797
Accretion of convertible debenture issue cost	547	-	-	547
Balance, September 30, 2011	\$ 110,796	\$ -	\$ 5,852	\$ 116,648

For the 2010 comparative year, the Fund units are classified as financial liabilities at FVTPL on the statement of financial position (see note 16.2 for explanations of reconciliations to IFRS). Therefore, for the periods prior to January 1, 2011, the convertible debentures are classified as a hybrid financial liability since the embedded derivative allowed the holder to redeem the convertible debentures for units of the Fund, which were financial liabilities.

The underlying debt component of the convertible debentures for the 2010 comparative periods is measured at amortized cost. The non-equity derivative liability is designated as FVTPL, with changes in the fair value of the conversion option recorded in finance costs (income) in the 2010 comparative period.

The movement in convertible debentures for the year ended December 31, 2010 is as follows:

	Liability component	Embedded ve (liability)	Total
Balance, January 1, 2010 Issuance of convertible debentures Change in fair value Accretion of convertible debenture issue	\$ 41,047 17,220	\$ 5,628 1,696 (4,678)	\$ 46,675 18,916 (4,678)
cost	391	-	391
Balance, December 31, 2010	\$ 58,658	\$ 2,646	\$ 61,304

# (d) Financial assets and liabilities

The carrying amount of the Company's financial instruments as at September 30, 2011 is as follows:

				Other	Financial liabilities at FVTPL				
	Lo	oans and	f	inancial	Held-fo	r-	Designated	_	
	re	ceivables	I	iabilities	trading	)	FVTPL		Total
Financial assets									
Cash and cash									
equivalents	\$	2,606						\$	2,606
Accounts									
receivable		150,401							150,401
Work in process		116,613							116,613
Total	\$	269,620						\$	269,620
Financial liabilities Accounts payable and									
accrued liabilities				54,124					54,124
Due to related parties				20,000					20,000
Notes payable				20,416					20,416
Income tax payable				4,579					4,579
Dividend payable				1,195					1,195
Distributions payable				1,340					1,340
Unrealized interest									
rate swap gain						180			180
Long-term debt				78,333					78,333
Convertible									
debentures				110,796					110,796
Total			\$	290,783	\$	180	\$ -	\$	290,963

The carrying amount of the Fund's financial instruments as at December 31, 2010 is as follows:

				Other	Financial	liabili	ities at FVTPL		
	Lo	oans and	f	inancial	Held-for	-	Designated	_	
	re	ceivables		iabilities	trading		FVTPL		Total
Financial assets									
Cash and cash									
equivalents	\$	3,662						\$	3,662
Accounts	•	,							,
receivable		134,038							134,038
Work in process		90,884							90,884
Total	\$	228,584						\$	228,584
Financial liabilities									
Accounts payable									
and accrued									
liabilities				50,638			1,904		52,542
Due to related parties				26,000			.,00.		26,000
Notes payable				13,830					13,830
Term debt				34,650					34,650
Income tax payable				2,115					2,115
Distributions payable				2,393					2,393
Unrealized interest				_,000					_,000
rate swap gain					6	328			628
Long-term debt				47,906	`				47,906
Convertible				,000					,000
debentures				58,658					58,658
Convertible				00,000					00,000
debentures –									
derivative liability							2,646		2,646
Trust units							174,610		174,610
Exchangeable							,		,
interest liability							67,899		67,899
 Total			\$	236,190	\$ 6	528	\$ 247,059	\$	483,877

# **NOTE 7: CONVERSION TO A CORPORATION**

The conversion from an income trust to a corporation completed January 1, 2011 has had the following impacts on the unaudited interim condensed consolidated financial statements of the Company:

#### (a) Income taxes

#### Current taxes

The conversion from an open-ended trust to a corporate entity results in the Company being subject to current tax on income at the Company level, whereas the Fund was not subject to tax on any income distributed to unitholders. The current tax attributable to the Company on a stand-alone basis was \$607 for the nine months ended September 30, 2011. For 2010 and prior years, no current tax expense was recorded at the Fund level.

#### Deferred taxes

The deferred tax asset or liability of an open-ended trust must be calculated as the gross temporary differences applying the highest personal tax rate, 46% in 2010, as if the Fund did not distribute any of its income.

The deferred tax asset or liability of a corporation is based on the temporary timing of income reporting differences applied at the corporate tax rate of the relevant jurisdiction.

As a result, at the date of conversion, January 1, 2011, the deferred tax asset of the Fund is remeasured applying the average deferred corporate tax rate of approximately 26%. The resulting difference between the amount calculated at the 26% rate as compared to the 46% rate is approximately \$3,131, recorded as deferred tax expense in the statement of comprehensive income for the nine months ended September 30, 2011.

#### (b) Conversion costs

The conversion to a corporation also resulted in the company incurring substantial additional professional fees of \$314 in the nine months ended September 30, 2011 (\$498 for the year ended December 31, 2010) which are recorded as other operating expenses on the statement of comprehensive income.

#### **NOTE 8: RELATED PARTY TRANSACTIONS**

- Pursuant to the Administration Agreement entered into in connection with the closing of the initial public offering of the Company's predecessor, the Fund, IBI Group and certain of its subsidiaries are paying to the Management Partnership an amount representing the base compensation for the services of the principals of the partners of the Management Partnership. The amount paid for such services during the three months ended September 30, 2011 was \$1,600 (three months ended September 30, 2010 \$4,700) and \$12,200 for the nine months ended September 30, 2011 (nine months ended September 30, 2010 \$13,300).
- IBI Group makes a monthly distribution to each Class B partnership unitholder equal to the
  dividend per share (on a pre-tax basis) declared to each shareholder. The Class B partnership
  unitholders are the partners of the Management Partnership. As at September 30, 2011 the
  amount of distributions payable to the Management Partnership was \$1,340 (as at December 31,
  2010 \$670).

- During the first quarter of 2010, Management Partnership advanced \$26,000 to IBI Group. The loan bears interest at the same rate as the operating line of credit that IBI Group has with its bank lender, less any commitment fees payable to its bank lender. The loan is subordinated to the Company's indebtedness to its bank lender and is unsecured. The loan matures two years following the original issuance of the promissory note evidencing the loans. In February 2011, IBI Group repaid \$6,000 of the advance.
- Prior to March 11, 2010, IBI Group leased its Toronto office space from a corporation which is
  indirectly owned by the partners of the Management Partnership. The leases were entered into in
  2002 at then current market rates of approximately \$1,800 per annum. Effective April 1, 2009, IBI
  Group leased approximately 14,200 square feet of additional space under these leases at then
  current market rates, bringing the total annual lease payments under these leases to
  approximately \$2,800.

On March 11, 2010, the buildings were sold to an outside party. As a result of this transaction, IBI Group extended its lease until December 31, 2013 and maintained the current market rental rates that it had been paying for premises. As the related party transaction ceased in 2010, there were no payments under the leases to related parties for the nine months ended September 30, 2011 (Nine months ended September 30, 2010 - total payments were approximately \$486 up to March 11, 2010).

#### **NOTE 9: EQUITY**

# (a) Shareholders' equity

As at September 30, 2011, the Company's common share capital consisted of 12,986,881 shares issued and outstanding.

The Company's predecessor, the Fund, was an open-ended trust and its unit capital was treated as a liability (see note 16.2 for explanation of reconciliation to IFRS). Consequently no share capital was recorded on the consolidated financial statements for the 2010 comparative period.

Each share entitles the holder to one vote at all meetings of shareholders.

The Class B partnership units of IBI Group are indirectly exchangeable for shares on the basis of one share of the Company for each Class B subordinated partnership unit. If all such Class B partnership units of IBI Group had been exchanged for shares on September 30, 2011, the units issued on such exchange would have represented a 27.9% interest in the Company.

Class B partnership units do not entitle the holder to voting rights at the meetings of shareholders. At the time of issuance of the Class B partnership units prior to January 1, 2011, one Non-Participating Voting unit of the Fund was issued to the holder of the Class B partnership units for each Class B partnership unit held. On conversion to a corporation, the Non-Participating Voting units of the Fund were exchanged for Non-Participating Voting shares of the Company. The Class B partnership units have been recorded as a non-controlling interest in the interim condensed consolidated financial statements as at September 30, 2011. For the 2010 comparative periods, the Class B partnership units have been recorded as exchangeable units liability on the statement of financial position.

#### Issues

During the three months ended September 30, 2011, the Company did not conduct any share issuances. During the nine months ended September 30, 2011, the Company issued 35,000 common shares at \$15.28 per share and 27,000 common shares at \$15.26 per share, for a total of \$951. These share issuances were settled by reducing notes payable.

In 2010, 186 units of the Company predecessor, the Fund, were issued with an average amount of \$14.68 per unit. All issued shares and units are fully paid.

#### Dividends and distributions

As a result of the Company's conversion from a trust to a corporation, distributions to unitholders changed form to dividends to shareholders. For each of the three months ended September 30, 2011, the Company declared monthly dividends at a rate of \$0.092 cents per qualifying ordinary share for total dividends declared during the quarter of \$3,584. For each of the nine months ended September 30, 2011, the Company declared monthly dividends at a rate of \$0.092 cents per qualifying ordinary share for total dividends declared during the period of \$10,734.

The Company's predecessor, the Fund, made distributions to unitholders at a rate of \$0.133 per Fund unit for a total distribution of \$5,153 during the three months ended September 30, 2010 and \$15,394 during the nine months ended September 30, 2010. As the unit capital of the Fund was treated as a liability for the comparative period, distributions to unitholders were recorded as finance costs in the statement of comprehensive income.

# Earnings per share

The calculation of basic and diluted earnings per share for the three and nine months ended September 30, 2011 is demonstrated in the following table:

	 onths ended ber 30, 2011	 nths ended er 30, 2011
Net income attributable to owners of the Company	\$ 3,387	\$ 7,049
Weighted average common shares outstanding	12,987	12,961
Basic and diluted earnings per common share	\$ 0.2608	\$ 0.5439

For the purposes of calculating diluted earnings per share, any impact of the convertible rights on the convertible debentures and exchange rights of the non-controlling interest are not included in the calculation of net earnings per common share or weighted average number of common shares outstanding for the nine months ended September 30, 2011 as they would be anti-dilutive.

For the period ended September 30, 2010, the Fund units are not considered ordinary units, therefore a calculation of earnings per share may not be presented.

# (b) Non-controlling interest

On conversion to a corporation, non-controlling interest in the Company's subsidiaries is exchangeable into the common shares of the Company. Prior to the conversion to a corporation, the exchangeable units were exchangeable into Fund units. As the Fund units were classified as liabilities prior to conversion, the exchangeable units were also classified as a liability and non-controlling interest was not recorded in 2010 (see note 16.2 for explanation of IFRS).

The movement in non-controlling interest is shown in the September 30, 2011 statement of equity. The calculation of net income and total comprehensive income attributable to non-controlling interest is set out below:

		onths ended per 30, 2011	Nine months ended September 30, 201			
	Coptonia	701 00, 2011	Coptonia			
Net income	\$	4,698	\$	9,778		
Non-controlling interest share of ownership		27.9%		27.9%		
Net income attributable to non-controlling interest	\$	1,311	\$	2,729		
	Three	ontho on dod	Ningana	ontho on dod		
		onths ended per 30, 2011		onths ended per 30, 2011		
Total comprehensive income	\$	8,413	\$	12,073		
Non-controlling interest share of ownership		27.9%		27.9%		
Total comprehensive income attributable to non-controlling interest	\$	2,347	\$	3,369		

# **NOTE 10: FINANCIAL RISK MANAGEMENT**

The Company has exposure to market, credit and liquidity risk. The Company's primary risk management objective is to protect the Company's statement of financial position, comprehensive income and cash flow in support of achieving dividend distribution targets, as well as sustainable growth and earnings. The Company's financial risk management activities are governed by financial policies that cover risk identification, tolerance, measurement, authorization levels, and reporting.

# (a) Market risk

Interest Rate Risk

The Company's financing strategy is to access public capital markets to raise debt and equity financing and utilize the banking market to provide committed term and operating credit facilities to

support its short-term and long-term cash flow needs. The Company has floating-rate debt, which subjects it to interest rate cash flow risk.

The Company entered into interest rate swaps to convert a portion of its debt from floating to fixed rates. As at September 30, 2011, \$60,000 (December 31, 2010 - \$24,000) of interest rate swaps were outstanding. The terms of these swaps correspond to the terms of the underlying debt.

If the interest rate on the Company's variable rate loan balance as at September 30, 2011, had been 50 basis points higher, with all other variables held constant, net income for the nine months ended September 30, 2011 would have decreased by approximately \$169 after the impact of the swap. If the interest rate had been 50 basis points lower, there would have been an equal and opposite impact on net income.

If the interest rate on the Company's variable rate loan balance as at December 31, 2010, had been 50 basis points higher, with all other variables held constant, net income for the year would have decreased by approximately \$302 after the impact of the swap. If the interest rate had been 50 basis points lower, there would have been an equal and opposite impact on net income.

#### Currency Risk

The Company's foreign exchange risk is the risk that the fair value of the future cash flows of a financial instrument will fluctuate as a result of changes in foreign exchange rates. The Company's policy has been to utilize natural hedges to offset foreign exchange exposures rather than purchasing currency swaps and forward foreign exchange contracts.

Foreign exchange gains or losses in the Company's net income arise on the translation of foreign-denominated financial assets and liabilities (such as cash balances, accounts receivable, work in process, accounts payable and term debt) held in the Company's Canadian operations. The Company minimizes its exposure to foreign exchange fluctuations on these items by matching US-dollar liabilities.

If the exchange rates had been \$0.01 higher or lower at September 30, 2011, with all other variables held constant, net income would have increased or decreased by \$38. If the exchange rates had been \$0.01 higher or lower at December 31, 2010, with all other variables held constant, net earnings would have increased or decreased by \$18.

#### (b) Credit risk

Financial instruments that subject the Company to credit risk consist primarily of accounts receivable and work in process. The Company maintains an allowance for estimated credit losses on accounts receivable. The estimate is based on the best assessment of the ultimate collection of the related accounts receivable balance based, in part on the age of the outstanding accounts receivable and on its historical collection and loss experience.

The Company provides services to diverse clients in various industries and sectors of the economy, and its credit risk is not concentrated in any particular client, industry, economic or geographic sector. In addition, management reviews accounts receivable past due on an ongoing basis with the objective of identifying matters that could potentially delay the collection of funds at an early stage. The Company monitors accounts receivable with an internal target of working days of revenue in accounts

receivable (a non-IFRS measure). At September 30, 2011 there were 112 working days of revenue in accounts receivable, down from 114 days at September 30, 2010 and a slight increase from 111 days at December 31, 2010. The maximum exposure to credit risk at the date of the statement of financial position to recognized financial assets is the carrying amount, net of any provisions for impairment of those assets, as disclosed in the statement of financial position and notes to the interim condensed consolidated financial statements.

The majority of the accounts receivable are due from government and public institutions. As well, IBI implements a process of assurance for payment from private entities. Their maturities are detailed below:

	Septembe	er 30, 2011	December 31, 2010		
Current	\$	48,819	\$	39,701	
30 to 90 days		27,641		29,059	
Over 90 days		80,721		70,709	
Allowance for impairment losses		(6,780)		(5,431)	
Total	\$	150,401	\$	134,038	

# (c) Liquidity Risk

The Company strives to maintain sufficient financial liquidity at all times in order to participate in investment opportunities as they arise, as well as to withstand sudden adverse changes in economic circumstances. Management forecasts cash flows for its current and subsequent fiscal years to identify financing requirements. These requirements are then addressed through a combination of committed credit facilities and access to capital markets.

As at September 30, 2011, the Company had \$2,606 of cash and cash equivalents plus \$29,761 of unutilized credit available under its Revolver Facility in addition to the accordion feature of \$80,000.

As at December 31, 2010, the Company had \$3,662 of cash and cash equivalents in addition to a total of \$66,485 of unutilized credit available under its Swing Facility, Revolver Facility, and Term Facility.

#### (d) Capital management

The Company's objective in managing capital is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future growth within the business. The Company defines its capital as the aggregate of long-term debt and equity.

The Company seeks to maintain a sufficient balance of available bank credit to allow it to take advantage of acquisition opportunities on a timely basis without being required to access the public capital markets. The Company has historically operated on the basis of using bank debt for acquisitions and as the bank debt increases, the Company then raised equity through a public offering, using the proceeds to reduce the bank debt.

The Company is subject to compliance with certain financial and other covenants related to its credit facilities. These covenants include but are not limited to, debt to EBITDA<sup>1</sup> ratio, fixed charge coverage ratio, current ratio and distributions not to exceed distributable cash. Failure to meet the terms of one or more of these covenants may constitute a default, potentially resulting in accelerating the repayment of the debt obligation. As at September 30, 2011, the Company was in compliance with all covenants under its credit facilities. As at December 31, 2010 and September 30, 2010, the Company was in compliance with all covenants under its credit facilities.

There were no changes in the Company's approach to capital management during the nine month period ended September 30, 2011.

NOTE 11: CHANGE IN NON-CASH OPERATING WORKING CAPITAL

		Three mor	nths	ended		Nine months ended				
	Sep	tember 30,	Se	eptember 30,	Se	otember 30,	Se	ptember 30,		
		2011		2010		2011		2010		
Accounts receivable Work in process	\$	(7,075) (6,478)	\$	(8,970) 9,072	\$	(15,144) (23,812)	\$	(15,141) (6,809)		
Prepaid expenses and other assets		(985)		(510)		(1,022)		(1,372)		
Accounts payable		7,782		(3,255)		1,464		1,671		
Deferred revenue		1,623		(122)		4,351		4		
Income taxes payable		866		2,005		4,952		3,497		
Acquisition of working capital		(698)		(828)		(703)		3,506		
Decrease in non-cash operating working capital	\$	(4,965)	\$	(2,608)	\$	(29,914)	\$	(14,644)		

#### **NOTE 12: OPERATING LEASES**

Non-cancellable operating leases where the Company is the lessee are payable as set out below. These amounts represent the minimum annual future lease payments, in aggregate, that the Company is required to make under existing operating lease agreements.

2011	\$ 19,356
2012	16,982
2013	13,191
2014	7,088
2015	5,671
Thereafter	6,390

-

<sup>&</sup>lt;sup>1</sup> References to "EBITDA" in note 10(d) is to the earnings before interest, income taxes, depreciation and amortization calculated using inputs measured using IFRS. EBITDA is not a recognized measure under IFRS and does not have a standardized meaning prescribed by IFRS.

The Company leases certain property and equipment under operating leases. The leases typically run for an initial lease period with the potential to renew the leases after the initial period at the option of the Company.

NOTE 13: FINANCE COSTS (INCOME)

	T	hree mor	nths	ended		Nine months ended			
		otember 30, 2011		eptember 30, 2010	September 30, 2011		Septembe 30, 2010		
Interest on long term debt Interest on convertible debentures Other	\$	1,359 1,955 233	\$	1,115 1,319 382	\$	3,222 5,586 1,287	\$	3,173 3,206 1,114	
Interest expense, net	\$	3,547	\$	2,816	\$	10,095	\$	7,493	
Amortization of deferred financing costs Distributions to trust unitholders Distributions to exchangeable interest holders	\$	422 - -	\$	106 5,153 1,979 (800)	\$	927 - -	\$	281 15,395 6,029 (3,878)	
Change in fair value of derivative liabilities embedded in convertible debentures Change in fair value of interest rate swap Change in fair value of trust units		(65)		(235) 10,320		(448)		(5,676) (586) (30,466)	
Change in fair value of exchangeable interest liability		-		4,021		-		(12,011)	
Other		34		100		615		281	
Other finance costs (income)	\$	391	\$	20,644	\$	1,094	\$	(24,955)	
Finance costs (income) for the period	\$	3,938	\$	23,460	\$	11,189	\$	(17,462)	

#### **NOTE 14: ACQUISITIONS**

Acquisitions are accounted for under the acquisition method of accounting, and the results of operations since the respective dates of acquisition are included in the statement of comprehensive income. From time to time, as a result of the timing of acquisitions in relation to the Company's reporting schedule and the availability of information, certain of the purchase allocations may not be finalized at the time of reporting. Purchase price allocations are completed after the vendors' final financial statements and income tax returns have been prepared and accepted by the Company within one year from acquisition. Such preliminary purchase price allocations are based on management's best estimates of the fair value of the acquired assets and liabilities. Upon finalization, adjustments to the initial estimates may be required. The purchase prices of acquisitions are generally subject to price adjustment clauses included in the purchase agreements. Such purchase price adjustments generally result in an increase or reduction to the promissory note consideration recorded at acquisition to reflect either more or less net working capital realized than was originally expected.

In addition, consideration, specified in certain purchase agreements, may be based on future performance parameters. This contingent consideration is recognized at its fair value at the acquisition date. Any changes to the fair value of the contingent consideration after the acquisition date are recorded in other operating expenses.

# (a) Acquisitions in 2011 and 2010

2011

In September 2011, IBI Group concluded arrangements for the acquisition of Dull Olson Weekes Architects, Inc., ("DOWA"), in Portland, Oregon, effective September 15, 2011. DOWA is known for its high quality of design, technical competence, as well as social consciousness in its approach to sustainability and other societal values. This combination of social infrastructure along with transportation infrastructure is providing the Company with a strong, sustainable base across the United States as the Company succeeds in its plan of establishing national practices in these broad areas.

The business combination was structured as a share acquisition; \$3,106 was paid on closing, the balance of \$3,756 will be paid subject to earnings targets.

• In June 2011, IBI Group concluded arrangements for the acquisition of CRJA, Landscape Architects, ("CRJA") in Boston, Massachusetts, effective June 30, 2011. CRJA is known for its landscape projects in educational campuses and building facilities, in prestigious embassies, urban developments of mixed uses; and design of the public realm of streetscapes and public places.

The business combination was structured as a share acquisition. The net purchase price for CRJA was \$1 at the effective date which was paid directly on closing. Contingent consideration as at September 30, 2011 of \$397 will be paid subject to earnings targets.

 In March 2011, IBI Group concluded arrangements for the acquisition of Bay Architects Inc., ("Bay") in Houston, Texas, effective March 31, 2011. Bay is an architectural firm that specializes in educational facilities, (schools and community colleges), along with other areas of architectural practice in civic, other institutional, retail, office and industrial facilities in the State of Texas.

The business combination was structured as a share acquisition; \$3,793 was paid on closing, the balance of \$3,793 will be paid over two years.

In January 2011, IBI Group completed the acquisition of the practice of Cardinal Hardy Architectes, ("CHA") in Montreal, Quebec, effective January 3, 2011. CHA is a full service architectural practice with technical work ranging from institutional projects in transportation, social infrastructure including building facilities in education and health, private development projects by leading developers in the Greater Montreal Region.

The business combination was structured as a share acquisition; \$3,614 was paid on closing, the balance of \$3,614 will be paid over two years.

#### 2010

Effective December 31, 2010, IBI Group acquired the practice of CSM Engineering Ltd. ("CSM").

- Effective February 1, 2010, IBI Group acquired the practice of MAAK Technologies Inc. ("MAAK").
- Effective June 1, 2010, IBI Group acquired the practice of NAL.

#### (b) Consideration transferred and net assets acquired

The aggregate consideration for these acquisitions was allocated as follows based on preliminary purchase equations:

-	Thr	ee months	N	ine months		
		ended		ended	١	ear ended
	Sep	tember 30,	Sep	September 30,		December
	•	2011		2011		31, 2010
Cash consideration	\$	3,106	\$	10,514	\$	16,111
Shares issued	φ	3,100	φ	10,514	φ	1,044
Notes payable issued, due 2012 through to 2013		-		-		1,044
To be settled in cash		3,756		11,163		7,594
To be settled in shares of the Company		-		-		1,340
(2010 – units of the Fund)						
Purchase price, net	\$	6,862	\$	21,677	\$	26,089
Net working capital	\$	703	\$	698	\$	6,400
Property and equipment		510		1,635		686
Intangible assets						
Contract backlog		451		3,026		2,084
Clients and relationships		2,065		5,204		4,555
Other		839		2,310		1,092
Goodwill		3,636		11,232		12,490
Deferred tax liability		(1,342)		(2,428)		(1,218)
Net assets acquired	\$	6,862	\$	21,677	\$	26,089

Goodwill comprises the value of expected synergies arising from an acquisition, the expertise and reputation of the assembled workforce acquired, and the geographic location of the acquiree.

If the business combinations that occurred in 2011 had taken place at the beginning of 2011, revenue would be approximately \$13,500 higher than reported and net income would not have changed due to net losses in DOWA and CRJA in 2011 prior to acquisition.

If the business combinations that occurred in 2010 had taken place at the beginning of 2010, revenue for the fiscal year 2010 would have been approximately \$11,000 higher and the net income for the Company would have been approximately \$900 higher than reported.

In 2011, directly attributable acquisition-related costs of \$1,098 (December 31, 2010 – \$958) have been expensed and are included in other operating expenses in the statement of comprehensive income.

#### (c) Consideration paid and outstanding

The total notes payable, contingent consideration outstanding, and adjustments to these obligations are as follows:

		Notes payable		Contingent nsideration
Balance, January 1, 2010	\$	21,728	\$	_
Additions for acquisitions in the period	Ψ	8,934	Ψ	1,551
Payments		(15,462)		-
Foreign exchange translation		1,688		_
Purchase price adjustments		(3,058)		-
Balance, December 31, 2010	\$	13,830	\$	1,551
Additions for acquisitions in the period		11,164		416
Share issuances		(951)		-
Payments		(4,020)		(1,551)
Foreign exchange translation		993		(19)
Purchase price adjustments		(203)		-
Balance, September 30, 2011	\$	20,813	\$	397

#### Contingent consideration

Additional consideration, specified in certain purchase agreements, may be payable based on future performance parameters. The Company uses the income approach to determine the fair value of contingent consideration. During the nine months ended September 30, 2011, the Company settled the contingent consideration payable to NAL, which had been estimated and recorded on the date of the acquisition in 2010 and adjusted to fair value of \$1,551 at December 31, 2010 (see note 16.2).

The fair value of the contingent consideration for CRJA was estimated and recorded on the date of acquisition and adjusted to fair value of \$397 at September 30, 2011. It is classified as accrued liabilities on the balance sheet.

# Purchase price adjustments

During the third quarter of 2011, the Company adjusted the purchase price on the Gruzen Samton acquisition. This adjustment resulted in a decrease in net working capital of \$203, and a decrease in notes payable of \$203.

During the first quarter of 2010, the Fund adjusted the purchase price on the Young & Wright Architects (including Lawrence Doyle, Young & Wright Architects), Gruzen Samton, BFGC, SGA, and

Tetra acquisitions. These adjustments resulted in a decrease in net working capital of \$1,357, a decrease in notes payable of \$1,297, an increase in cash consideration of \$66 and an increase in goodwill of \$126.

During the second quarter of 2010, the Fund adjusted the purchase price on the Page + Steele, Martin + Marcotte Architects, and Rhon Ernest-Jones Consulting Engineers, Inc acquisitions. These adjustments resulted in a decrease in net working capital of \$83, and a decrease in notes payable of \$83.

During the third quarter of 2010, the Fund adjusted the purchase price on the Page + Steele Incorporated and SGA Inc. acquisitions. These adjustments resulted in a decrease in net working capital of \$843, and a decrease in notes payable of \$843.

During the fourth quarter of 2010, the Fund adjusted the purchase price on the BFGC and Tetra acquisitions. These adjustments resulted in an increase in net working capital of \$30, a decrease in notes payable of \$835 and a decrease in goodwill of \$865.

#### **NOTE 15: CONTINGENCIES**

#### (a) Legal matters

In the normal course of business, the Company is a defendant in a number of lawsuits. The potential liability, if any, is not determinable and in management's opinion, it would not have a material effect on these condensed interim consolidated financial statements, therefore no provisions have been recorded.

#### (b) Indemnifications

The Company provides indemnifications and, in very limited circumstances, bonds, which are often standard contractual terms, to counterparties in transactions such as purchase and sale contracts for assets or shares, service agreements, and leasing transactions. The Company also indemnifies its Directors and officers against any and all claims or losses reasonably incurred in the performance of their service to the Company to the extent permitted by law. These indemnifications may require the Company to compensate the counterparty for costs incurred as a result of various events, including changes in or in the interpretation of laws and regulations, or as a result of litigation claims or statutory sanctions that may be suffered by the counterparty as a consequence of the transaction. The terms of these indemnifications will vary based upon the contract, the nature of which prevents the Company from making a reasonable estimate of the maximum potential amount that it could be required to pay to counterparties. The Company carries liability insurance, subject to certain deductibles and policy limits that provides protection against certain insurable indemnifications. Historically, the Company has not made any significant payments under such indemnifications, and no provisions have been accrued in the accompanying consolidated financial statements with respect to these indemnifications as it is not probable that there will be an outflow of resources.

#### **NOTE 16: FIRST TIME ADOPTION OF IFRS**

#### 16.1: RECONCILIATIONS

In preparing its opening IFRS statement of financial position and the comparative information presented in these interim condensed consolidated financial statements, the Company has adjusted amounts reported previously in financial statements prepared in accordance with PCAS. An explanation of how the transition from PCAS to IFRS has affected the Company's financial position and financial performance is set out in the following tables and the notes that accompany the tables.

A reconciliation of equity as at January 1, 2010 and December 31, 2010 as well as a reconciliation of comprehensive income for the year ended December 31, 2010 are disclosed in Note 19.2 of the March 31, 2011 unaudited interim condensed consolidated financial statements of IBI Group Inc.

NOTE 16.1: RECONCILIATIONS (CONTINUED)

# Reconciliation of Equity as at September 30, 2010

			PCAS				IFRS
		S	eptember 30,		IFRS		September 30
(thousands of Canadian dollars)	Notes		2010		Adjustment		2010
Assets							
Current Assets							
Cash and cash equivalents		\$	9,912	\$	_	\$	9,912
Accounts receivable		*	138,434	*	-	•	138,434
Work in process			91,416		-		91,416
Prepaid expenses and other current assets			6,575		_		6,575
Deferred tax assets	<i>(j)</i>		200		(200)		-
<b>Total Current Assets</b>		\$	246,537	\$	(200)	\$	246,337
Property and equipment	(b)		7,450		(517)		6,933
Deferred charges	(f)		944		(944)		-
Intangible assets	• • • • • • • • • • • • • • • • • • • •		28,657		(0)		28,657
Goodwill	(a),(b)		167,057		(8,866)		158,191
Deferred tax assets	(i)		4,401		4,171		8,572
Total Assets	U)	\$	455,046	\$	(6,356)	\$	448,690
Liabilities and Equity Liabilities							
Current Liabilities							
	(0)	•	50.040	•		•	50.040
Accounts payable and accrued liabilities	(a)	\$	53,610	\$	-	\$	53,610
Due to related parties			26,242		-		26,242
Notes payable Deferred revenue			12,653		-		12,653
Term debt	<b>(f)</b>		13,335		-		13,335
	(f)		33,035		-		33,035
Trust units liability	(c)		4 704		600		600
Income taxes payable			4,781		-		4,781
Distributions payable Deferred tax liabilities	(i)		3,700		- (4.705)		3,700
Total Current Liabilities	(j)	\$	1,705 149,061	\$	(1,705) (1,105)	Φ	147,956
Total Garrent Elabinacs		φ	149,001	φ	(1,103)	φ	147,930
Notes payable			3,879		-		3,879
Unrealized interest rate swap losses			856		-		856
Long-term debt	(f)		49,725		(1,103)		48,622
Convertible debentures			58,546		-		58,546
Convertible debentures - embedded derivative	(d)		-		3,446		3,446
Trust units liability	(c)		-		187,841		187,841
Deferred tax liabilities	<i>(j)</i>		9,065		1,580		10,645
Exchangeable interest liability	(e)		-		73,377		73,377
Total Liabilities		\$	271,132	\$	264,036	\$	535,168
Non-controlling interest	(e)		42,177		(42,177)		-
Equity							
Unit capital	(c)		160 022		(160 022)		
Onit dapital	(a),(b),		169,932		(169,932)		-
	(a),(b), (c),(e),(f)						
Deficit	(g),(i),(j)		(25,661)		(59,707)		(85,368)
Convertible debentures - equity component	(g),(·),(j) (d)		4,524		(4,524)		(00,000)
Accumulated other comprehensive loss	(g),(i)		(7,058)		5,948		(1,110)
Total Liabilities and Equity	13/11/	\$	455,046	\$	(6,356)	\$	448,690

NOTE 16.1: RECONCILIATIONS (CONTINUED)

# Reconciliation of comprehensive income for the three months ended September 30, 2010

			PCAS				IFRS
(thousands of Canadian dollars, except per unit		Sep	otember 30,		IFRS	;	September 30
amounts)	Notes		2010		Adjustment		2010
Revenue		\$	76,770	\$	-	\$	76,770
Salaries, fees and employee benefits			50,942		_		50.942
Rent			4,615		=		4,61
Other operating expenses	(a),(h)		9,472		(822)		8,650
Foreign exchange gain			131		-		13 <sup>-</sup>
Amortization of intangible assets			1,003		=		1,00
Amortization of property and equipment			1,872		-		1,87
Impairment of financial assets	(h)		-		877		87
			68,035		55		68,090
Operating Income		\$	8,735	\$	55	\$	8,680
Interest expense, net			2,816		-		2,816
Other finance costs (income)	(c),(e), (f), (g)		239		20,405		20,644
Finance Costs (Income)		\$	3,055	\$	20,405	\$	23,46
Current tax expense			2,089		_		2,089
Deferred tax expense	(j)		(859)		(128)		(987
Income taxes		\$	1,230	\$	(128)	\$	1,102
Net Income for the Period		\$	4,450	\$	(20,332)	\$	(15,882
Other comprehensive loss							
Gain on translating financial statements of foreign							
operations			(543)		=		(543
Effective portion of changes in fair value of cash							
flow hedges	(g)		235		(235)		
Other comprehensive income (loss), net of tax			(308)		(235)		(543
Total Comprehensive Income		\$	4,142	\$	(20,567)	\$	(16,425
Net income (loss) attributable to:							
Owners of the Fund			0.004		(40,000)		(45.000
Non-controlling interests	(e)		3,201		(19,083)		(15,882
Net income for the period	(0)	\$	1,249 4,450	\$	(1,249)	\$	(15,882
·		Ψ	4,430	Ψ	(20,332)	Ψ	(13,002
Total comprehensive income (loss) attributable to:							
Owners of the Fund			2,975		(19,400)		(16,425
Non-controlling interests	(e)		1,167		(1,167)		
Total comprehensive income for the period		\$	4,142	\$	(20,567)	\$	(16,425

NOTE 16.1: RECONCILIATIONS (CONTINUED)

# Reconciliation of comprehensive income for the nine months ended September 30, 2010

			PCAS				IFRS
(thousands of Canadian dollars, except per unit		September 30,			IFRS		ptember 30
amounts)	Notes		2010		Adjustment		2010
Revenue		\$	214,635	\$	-	\$	214,635
Oalarias (assessed asselsors base)							
Salaries, fees and employee benefits Rent			145,484		-		145,484
Other operating expenses	(a) (b)		13,113		- (4.050)		13,113
Foreign exchange gain	(a),(h)		24,905		(1,052)		23,853
Amortization of intangible assets			14		-		14
Amortization of intangible assets  Amortization of property and equipment			5,768		-		5,768
,	<b>(b)</b>		2,734		-		2,734
Impairment of financial assets	(h)		=		1,827		1,827
			192,018		775		192,793
Operating Income		\$	22,617	\$	(775)	\$	21,842
Interest expense, net			7,493		-		7,493
Other finance costs (income)	(c),(e), (f), (g)		635		(25,590)		(24,955)
Finance Costs (Income)		\$	8,128	\$	(25,590)	\$	(17,462
Current tax expense			3,648		-		3,648
Deferred tax expense	(j)		(1,281)		(388)		(1,669
Income taxes		\$	2,367	\$	(388)	\$	1,979
Net Income for the Period		\$	12,122	\$	25,203	\$	37,325
Other comprehensive loss							
Loss on translating financial statements of foreign							
operations			(1,110)		-		(1,110
Effective portion of changes in fair value of cash							
flow hedges	(g)		586		(586)		
Other comprehensive loss, net of tax			(524)		(586)		(1,110
Total Comprehensive Income		\$	11,598	\$	24,617	\$	36,215
Net income (loss) attributable to:							
Owners of the Fund			0.740		20.045		27.000
Non-controlling interests	(e)		8,710		28,615		37,325
Net income for the period	(6)	\$	3,412	Φ.	(3,412)	Φ.	27.200
•		Φ	12,122	\$	25,203	Ф	37,325
Total comprehensive income (loss) attributable to:							
Owners of the Fund			8,335		27,880		36,215
Non-controlling interests	(e)		3,263		(3,263)		
	' '				(0,200)		

#### Statement of cash flows

In addition to the changes required to adjust for the accounting policy differences described in note 16.2, interest paid and income taxes paid have been moved into the body of the unaudited interim consolidated statements of cash flows as part of operating activities, whereas they were previously disclosed as supplementary information. There are no other material differences between the unaudited interim consolidated statements of cash flows presented under IFRS and the unaudited interim consolidated statements of cash flows presented under previous PCAS, therefore a reconciliation is not presented.

#### NOTE 16.2: NOTES TO THE RECONCILIATIONS

#### (a) Business combinations

IFRS and PCAS require the acquisition method of accounting for all business combinations, however the standards are different in other areas. Transaction costs, including professional and consulting fees related to advisory, legal, accounting, valuation and other areas are expensed immediately whereas under PCAS, such amounts are included in the cost of the assets and capitalized in goodwill. Furthermore, under IFRS 3, an acquirer recognizes contingent consideration as part of the consideration transferred and measures it at the acquisition-date fair value. Re-measurement at the end of each quarter impacts earnings until the liability is settled. Under PCAS, contingent consideration is recorded as goodwill when the contingency is resolved.

There is no impact on the opening balance for acquisitions that occurred prior to January 1, 2010 as the Company elected to use the exemption provided under IFRS 1. For acquisitions that occurred subsequent to the transition date, the requirement is to expense acquisition-related costs in the period incurred. Acquisition-related costs of \$958 incurred in those business combinations occurring in 2010 previously capitalized in goodwill under PCAS were expensed.

In 2010, the Company agreed to pay the selling shareholders of NAL additional consideration of \$1,551 in 2012 if certain financial milestones are achieved. At the date of the acquisition, it was indeterminable whether NAL would achieve these performance targets, therefore the fair value of the contingent consideration at that time was nil. At each quarter end it was assessed whether the milestones would be achieved. In the fourth quarter of 2010, the Company determined from its assessment that it was probable that the contingent consideration would be payable and as such recognized a liability of \$1,551 for the fair value of the contingent consideration equal to \$1,551. The change in fair value of the contingent liability from nil at the time of acquisition to \$1,551 at December 31, 2010 is recognized in the statement of comprehensive income as other operating expense.

The impact arising from the above changes is as follows:

	Three	months	s N	line months		·
		ended	k	ended		Year ended
	Septer	nber 30	,Se <sub>l</sub>	ptember 30,	De	ecember 31,
		2010	)	2010		2010
Statement of comprehensive income						
Other operating expenses:						
Expense transaction costs	\$	55	\$	775	\$	958
Change in fair value of contingent consideration		-		-		1,551
Adjustment before income tax	\$	55	\$	775	\$	2,509

	Sep	September 30, December 31				
		2010				
Statement of financial position						
Goodwill	\$	(775)	\$	(958)		
Accounts payable (contingent liability)		-		(1,551)		
Increase to deficit	\$	(775)	\$	(2,509)		

# (b) Impairment of non-financial assets

IFRS contains a single comprehensive impairment standard under which assets are tested for impairment either individually or within a CGU. The testing uses a one-step approach for both testing for and measurement of impairment, with asset or CGU carrying values compared directly with the higher of fair value less costs to sell, and value in use.

CGUs are to be determined based on the smallest group of assets that is capable of generating largely independent cash inflows, differs from "asset groups" the Company used under PCAS. Goodwill is allocated to CGUs for testing purposes.

The policy adopted by the Company on transition is to split the business into CGUs by dividing member firms into groups where business is shared and cash flows cannot be separated. Goodwill is allocated across the CGUs on a systematic and consistent basis.

To determine any adjustment at the date of transition, the carrying value of each CGU was compared to the recoverable amount of each CGU. The recoverable amount of each CGU was based on the higher of fair value less cost to sell and value in use.

Fair value less costs to sell is determined by first applying a reasonable earnings multiple to the historical EBITDA<sup>1</sup> of each CGU. This historical EBITDA<sup>1</sup> is based on average of the prior 3 to 5 year EBITDA<sup>1</sup> and management EBITDA<sup>1</sup> projections for the subsequent year. This amount represents the fair value of goodwill, intangibles and equipment of the CGUs. The Company then adds the remaining net assets of the CGUs to this amount to calculate the total fair value of the CGU.

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<sup>&</sup>lt;sup>1</sup> References to "EBITDA" for the purposes of impairment testing is to earnings before interest, income taxes, depreciation and amortization, the inputs calculated using figures reported under IFRS. EBITDA is not a recognized measure under IFRS and does not have a standardized meaning prescribed by IFRS.

Costs to sell is estimated as 3% of the total fair value so determined, which is in line with the average transaction costs in recent acquisitions.

The impairment testing at the date of transition yielded the following results:

- The carrying value of the CGU consisting of the Quebec region firms exceeded its recoverable amount by \$4,370, recorded as impairment to goodwill;
- The carrying value of the CGU consisting of the Giffels Canadian firms exceeded its recoverable amount by \$3,035, recorded as impairment to goodwill;
- The carrying value of the CGU consisting of Giffels Inc. exceeded its recoverable amount by \$791, recorded as impairment to goodwill of \$686 and property and equipment of \$106; and
- The carrying value of the CGU consisting of IBI Group Inc. (Florida) exceeded its recoverable amount by \$411, recorded entirely as impairment to property and equipment since all goodwill and intangibles were written off in prior years under PCAS.

The total effect on equity at the transition date of the Company was an increase to the deficit by \$8,606.

The impairment test was performed for the year ended December 31, 2010, and as such the same methodology was applied. No impairment was found in any of the CGUs for 2010.

The impact arising from the above changes is as follows:

	Sep	September 30, December 3			
		2010	)	2010	
Statement of financial position					
Property and equipment	\$	(517)	\$	(517)	
Goodwill		(8,091)		(8,091)	
Related tax effect		135		135	
Increase to deficit	\$	(8,473)	\$	(8,473)	

# (c) Classification of Fund units

Under IFRS, there is the requirement that a financial instrument which gives the holder the right to put the instrument back to the issuer for cash (a "puttable financial instrument") be classified as a financial liability, unless certain criteria are met to allow for classification as equity. PCAS has no such requirement.

A puttable financial instrument can be classified as equity only if the instrument does not include any other contractual obligation to deliver cash or another financial asset to another entity. The trust indenture of the Fund required that all distributable cash was to be paid to unitholders, therefore there was a contractual obligation to deliver cash. Consequently, units of the Company's predecessor, the Fund, must be classified as a liability. This issue does not arise for periods occurring on or after January 1, 2011 as the Fund converted to a corporation and the payment of dividends to Company shareholders is at the discretion of the board of directors and not obligatory.

Fund units are redeemable at any time at the option of the Fund unitholder at a price based on market value as defined in the Declaration of Trust, subject to a maximum of \$50,000 in cash redemptions in any one month. The limitation may be waived at the discretion of the Trustees of the Fund. Redemptions in excess of these amounts, assuming no waiving of the limitation, shall be paid by way of distribution in specie of a pro rata number of securities of the Trust held by the Fund. As a result, the amount that could be redeemed in the next 12 months, \$600 is recorded as a current liability in the 2010 comparative statements of financial position.

Management has designated the Fund units as financial liabilities at FVTPL. The reclassification of Fund units at the date of transition results in a decrease to equity of the January 1, 2010 unit capital carrying value on the statement of financial position of \$167,446, and an increase in liabilities the fair value of the Fund units at December 31, 2009 of \$216,421 based on the fair value equivalent to the closing market price. The difference between the carrying amount under PCAS and the fair value under IFRS of \$48,975 was charged to the deficit.

As a financial liability at FVTPL, the Fund units are required to be revalued to fair value at the end of each reporting period, based on the closing market price at the reporting date. The change in fair value is a charge to other finance costs in the statement of comprehensive income.

In addition, given that the Fund units are designated a financial liability at FVTPL, the distributions made to unitholders must be recorded in other finance costs on the statement of comprehensive income, rather than within equity. The impact arising from the change is summarized as follows:

	Th	ree months	: 1	Vine months	:	-
	• • • •					Vaaraadad
	_	ended	_	ended		Year ended
	Sep	otember 30	,Se	ptember 30,	, De	ecember 31,
		2010	)	2010	)	2010
Statement of comprehensive income						_
Other finance costs (income)						
Change in fair value of trust units	\$	(10,319)	\$	30,467	\$	44,546
Reclassification of distributions		(5,152)		(15,394)		(20,558)
Adjustment before income tax	\$	(15,471)	\$	15,073	\$	23,988
			Se	ptember 30,	, De	ecember 31,
				2010	)	2010
Statement of financial position						
Increase in financial liability at FVTPL			\$	188,441	\$	174,610
Decrease in unit capital				(169,932)		(170,200)
Increase to deficit			\$	18,509	\$	4,410

#### (d) Convertible debentures

The convertible debentures were previously treated as compound financial instruments under PCAS. The fair value of the convertible debentures was determined on the issuance dates based on the proceeds raised on these dates. The fair value was allocated between the debt instrument and conversion option, classified as equity, based on a comparison of fair value for a similar debt instrument without a conversion feature. Under IFRS, the Fund units are financial liabilities due to the

puttable option, and therefore the convertible debentures are convertible into financial liabilities. The conversion feature is therefore a non-equity derivative liability carried at FVTPL since the convertible debentures contain an embedded derivative that gives rise to a liability instrument, they are treated as a hybrid financial instrument under IFRS until the Fund converted to a corporation on January 1, 2011.

The equity portion of the convertible debentures was valued at \$2,828 as at January 1, 2010 under PCAS, and increased to \$4,524 as at September 30, 2010 and December 31, 2010 as a result of the issuance of 5.75% Debentures in April 2010. Under IFRS, management has designated the embedded derivative conversion option as a financial liability at FVTPL and therefore the fair value of the embedded derivative is adjusted to fair value at each reporting date. The fair value of the conversion option of the convertible debentures was \$5,629 as at January 1, 2010, \$3,446 as at September 30, 2010 and \$2,646 as at December 31, 2010. Upon conversion to a corporation, the Fund units, a financial liability, were exchanged for common shares of the Company in an extinguishment of the trust units liability and a recognition of share capital. As a result, the convertible debentures are convertible into common shares and therefore the conversion feature is reclassified to equity and recorded at fair value on that date with no subsequent changes in measurement.

The impact arising from the change is summarized as follows:

	Three months	Nine months		
	ended	ended	Year ended	
	September 30,	0, December 31,		
	2010	2010		
Statement of comprehensive income				
Other finance costs (income)				
Change in fair value of embedded derivative liability	\$ 800	\$ 3,878	\$ 4,678	
Adjustment before income tax	\$ 800	\$ 3,878	\$ 4,678	

	Sep	tember 30	, De	cember 31,
		2010	)	2010
Statement of financial position				
Increase in convertible debenture embedded				
derivative liability	\$	3,446	\$	2,646
Decrease in convertible debenture - equity component		(4,524)		(4,524)
Increase (decrease) to deficit	\$	(1,078)	\$	(1,878)

#### (e) Classification of exchangeable interest liability

The Management Partnership holds 5,025,778 Class B partnership units of IBI Group, which are exchangeable into trust units of the Fund.

Under PCAS, the Management Partnership's Class B interest was presented as minority interest on the consolidated balance sheet. Under IFRS, since the trust units are classified as a liability, the Class B partnership units of IBI Group are exchangeable for a liability, and therefore must be accounted for as financial liability.

The Company has elected under IFRS to measure the Class B units as a financial liability at FVTPL. The fair value of the Class B Units mirrors the fair value of the trust units for any particular period. The Class B units are exchangeable into Fund units, and thus, it is estimated that their fair values approximate each other. The Company estimates the fair value of the Class B units using the trading price of the trust units at the end of the applicable period multiplied by the number of Class B units outstanding.

As at the transition date, the Fund unit closing price was \$16.99 per unit, therefore fair value of the Class B unit derivative financial liability at the transition date is \$85,388. The difference between this amount and the carrying amount of the non-controlling interest under GAAP of \$44,794 is recorded as an adjustment to deficit.

At the end of each reporting period in 2010, the derivative liability is remeasured to fair value. The trading price of the Fund units at September 30, 2010 and December 31, 2010 was \$14.60 and \$13.51, respectively and the number of outstanding Class B units remained at 5,025,778.

The decrease in fair value of the exchangeable Class B units of \$12,012 during the nine months ended September 30, 2010 and \$17,490 for the year ended December 31, 2010 has been recorded as other finance costs.

Distributions previously recorded in non-controlling interest under PCAS of \$6,029 for the nine months ended September 30, 2010 and \$8,039 for the year ended December 31, 2010 are reclassified to other finance costs and impact the statement of comprehensive income under IFRS.

Net income allocated to non-controlling interest under PCAS of \$3,412 for the nine months ended September 30, 2010 and \$5,572 for the year ended December 31, 2010 have been reclassified to the deficit account.

On January 1, 2011, the Fund converted to a corporation, at which time the Class B partnership units became exchangeable into common shares of the Company. Therefore, as at September 30, 2011, the Class B units are presented within equity, measured at fair value of \$67,899 on the conversion date with no subsequent changes to value.

The impact arising from the change is summarized as follows:

	Thr	ee months	Ν	line months		
		ended		ended		Year ended
	Sept	tember 30,	Sep	otember 30,	De	ecember 31,
		2010		2010		2010
Statement of comprehensive income						
Other finance costs (income)						
Change in fair value of exchangeable interest	\$	(4,020)	\$	12,012	\$	17,490
Reclassification of distributions to non-controlling						
interest		(1,979)		(6,029)		(8,039)
Adjustment before income tax	\$	(5,999)	\$	5,983	\$	9,451

	September 30, December 31,				
		2010			
Statement of financial position					
Increase in financial liability at FVTPL	\$	73,377	\$	67,899	
Decrease in non-controlling interest		(42,177)		(42,327)	
Decrease to deficit	\$	31,200	\$	25,572	

# (f) Indebtedness

#### Debt modification

IFRS requires the presentation of deferred debt modification costs against the associated liability. The deferred transaction costs relating to debt modifications formerly presented as Deferred Charges in the statement of financial positions has been reclassified as a reduction in the long-term debt. This balance was \$847 as at January 1, 2010, \$944 as at September 30, 2010 and \$824 as at December 31, 2010.

Under PCAS, an entity can elect to recognize immediately costs associated with the modification of terms of debt in profit or loss. Under IFRS, all transaction costs related to a significant modification in terms must be capitalized. As a result, in \$126 in legal fees expensed under PCAS relating to debt modifications prior to the transition date have been capitalized against the term debt.

Professional fees of \$108 relating to debt modifications previously expensed in the year ended December 31, 2010, respectively, under PCAS are now capitalized under IFRS. An adjustment in the amortization of debt modification cost of \$20 and \$60 also applies to the periods ended September 30, 2010 and December 31, 2010, respectively.

The impact arising from the change is summarized as follows:

	Thre	e month	s Ni	ne months		
		ende	b	ended	,	Year ended
	Septe	ember 30	,Sept	tember 30,	De	cember 31,
		201	)	2010		2010
Statement of comprehensive income						
Other finance costs (income):						
Capitalize debt modification costs	\$	48	\$	108	\$	108
Adjust amortization of debt modification costs		(15)		(35)		(60)
Adjustment before income tax	\$	33	\$	73	\$	48
			Sept	tember 30,	De	cember 31,
			·	2010		2010
Statement of financial position						
Decrease in deferred charges			\$	(944)	\$	(824)
Decrease in term debt				1,103		-
Decrease in long-term debt				-		959
Decrease to deficit			\$	159	\$	135

#### (g) Interest rate swap

As explained in Note 19.1 of the March 31, 2011 unaudited interim condensed consolidated financial statements, the Company elected to designate its interest rate swaps, previously recorded as cash flow hedges under PCAS as financial liabilities at fair value through profit or loss. As a result of this election, at the transition date, the cumulative unrealized loss on the interest rate swaps of \$1,442 presented on the statement of financial position as accumulated other comprehensive loss must be reclassified within equity to the deficit. For the period ended September 30, 2010, the change in fair value of the interest rate swaps resulted in an unrealized gain of \$586. This amount has been reclassified to other finance costs on the statements of comprehensive income.

Under PCAS, the change in fair value of \$814 was recorded in income as opposed to other comprehensive income in the annual consolidated financial statements of the Fund for the year ended December 31, 2010. Therefore, for the period ended December 31, 2010 the adjustment to the statement of financial position remains same as that at the date of transition.

The impact arising from the change is summarized as follows:

	Thre	e months	s N	line months		
		ended	k	ended		Year ended
	Septe	ember 30	,Sep	otember 30,	De	ecember 31,
		2010	)	2010		2010
Statement of comprehensive income						
Other finance costs (income)	\$	(235)	\$	(586)	\$	-
Other comprehensive income		235		586		-
Adjustment before income tax	\$	-	\$	-	\$	-
			Sep	otember 30,	De	ecember 31,
				2010		2010
Statement of financial position						
Decrease in accumulated other comprehensive loss			\$	(856)	\$	(1,442)
Increase to deficit			\$	(856)	\$	(1,442)

# (h) Bad debt expense

Under PCAS a reporting entity can present bad debt expense grouped with other expenses in the statement of comprehensive income. Under IFRS, bad debt expense must be recorded as impairment to a financial asset.

The impact arising from the change is summarized as follows:

	Thre	e months	N	line months		
		ended		ended	,	Year ended
	Septe	September 30, September 30,				cember 31,
		2010		2010		2010
Statement of comprehensive income						
Operating expenses	\$	877	\$	1,827	\$	3,668
Impairment of financial assets		(877)		(1,827)		(3,668)
Adjustment before income tax	\$	-	\$	-	\$	_

# (i) Foreign currency translation

As explained in Note 19.1 of the March 31, 2011 unaudited interim condensed consolidated financial statements, in accordance with IFRS 1, the Company elected to deem all foreign currency translation differences that arose prior to the date of transition in respect of all foreign operations to be nil at the date of transition.

The impact arising from the change is summarized as follows:

	Se	ptember 30	, De	cember 31,
		2010	)	2010
Statement of financial position				
Decrease in cumulative translation adjustment	\$	(5,092)	\$	(5,092)
Increase to deficit	\$	(5,092)	\$	(5,092)

## (j) Income tax

#### Classification

Under IFRS, deferred tax balances are classified as non-current. Under PCAS, deferred tax balances are classified as current or non-current based on the nature of the underlying related asset or liability.

The impact arising from the change is summarized as follows:

	Sep	tember 30,	Dec	cember 31,
		2010	)	2010
Statement of financial position				
Decrease in deferred income tax asset (current)	\$	200	\$	37
Increase in deferred income tax asset (non-current)		(200)		(37)
Decrease in deferred income tax liability (current)		(1,705)		(1,972)
Increase in deferred income tax liability (non-current)		1,705		1,972
(Increase) decrease to deficit	\$	-	\$	-

# Adjustments resulting from IFRS adjustments

The above changes that led to adjustments to the deferred tax liability on the statement of financial position is the impairment of property and equipment of IBI Group Inc. (Florida) on the date of transition and the capitalization of previously expensed debt modification costs.

The impact is as follows based on a statutory tax rate of 31 percent for the year ended December 31, 2010:

	Thre	e months	Ni	ne months	,	
		ended		ended		Year ended
	Septe	mber 30	Sept	ember 30,	De	cember 31,
		2010	)	2010	1	2010
Statement of comprehensive income						
Deferred tax expense	\$	5	\$	11	\$	18
			Sent	ember 30	De	cember 31,
			ОСР	2010		2010
Statement of financial position						
Impairment of property and equipment			\$	(135)	\$	(135)
Debt modification costs		-		11		18
Decrease in deficit		•	\$	(124)	\$	(117)

## Other income tax adjustments

Under IFRS, temporary differences relating to flow-through entities are taxed as if the taxable income was retained in the entity, and not distributed to unitholders. Therefore, temporary differences of IBI Income Fund are taxed at the highest personal tax rate of 46%, with no carve-out for the non-controlling interest of IBI Group. Under PCAS, any temporary differences relating to flow-through entities are taxed at the rate of the entity that will ultimately be allocated the taxable income. This was the corporate tax rate as when the SIFT rules were announced the temporary differences were taxed at the corporate rate.

The impact arising from the change is summarized as follows:

	Three	months	Nine	months		
		ended		ended	Υ	ear ended
	September 30, September 30, December					ember 31,
	2010		2010		2010	
Statement of comprehensive income						
Deferred tax recovery	\$	133	\$	399	\$	358

# **IBI GROUP INC.** Notes to the Unaudited Interim Condensed Consolidated Financial Statements

-	Sept	September 30, December 31,					
		2010					
Statement of financial position							
Increase in deferred tax asset	\$	3,971	\$	3,930			
(Increase) decrease to deficit	\$	3,971	\$	3,930			